

**REPORT OF THE DIRECTORS AND**  
**FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2020**  
**FOR**  
**PADDINGTON BUSINESS IMPROVEMENT DISTRICT**  
**LIMITED**

**PADDINGTON BUSINESS IMPROVEMENT DISTRICT  
LIMITED (REGISTERED NUMBER: 05357332)**

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FOR THE YEAR ENDED 31ST MARCH 2020**

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**PADDINGTON BUSINESS IMPROVEMENT DISTRICT  
LIMITED**

**COMPANY INFORMATION  
FOR THE YEAR ENDED 31ST MARCH 2020**

**DIRECTORS:** P P Charalambous  
A Moros  
O Barry  
W R N Clayton  
G Wong-Smith  
H V L Smith  
A Neokleous  
S J Martin  
S P Froom  
P E Fitzgerald  
A Scrivener  
E Baker

**SECRETARY:** Ms K Buxton

**REGISTERED OFFICE:** 7 Praed Street  
London  
W2 1NJ

**REGISTERED NUMBER:** 05357332 (England and Wales)

**AUDITORS:** Stein Richards  
Chartered Accountants and Statutory Auditor  
10 London Mews  
Paddington  
London  
W2 1HY

**PADDINGTON BUSINESS IMPROVEMENT DISTRICT**  
**LIMITED (REGISTERED NUMBER: 05357332)**

**REPORT OF THE DIRECTORS**  
**FOR THE YEAR ENDED 31ST MARCH 2020**

The directors present their report with the financial statements of the company for the year ended 31st March 2020.

**REVIEW OF BUSINESS**

The results for the year and financial position of the company are as shown in the annexed financial statements.

The year ended 31 March 2020 was the second year of PaddingtonNow BID's fourth term. It started very positively and the BID delivered many new and additional schemes as well as operating and improving its established services. The final two months of the year saw COVID-19 take hold and the year ended in lockdown and the vast majority of our businesses closed by Government order.

Highlights from the year saw the BID win Gold for a third consecutive year in the 'London In Bloom' awards - and won Best in Category as the highest scoring BID in London which would have seen us representing London as our region's finalist at the Britain In Bloom Awards in 2020 although this has since been cancelled due to COVID-19. We again ran three live music festivals under the Paddington Covers theme which were our most successful ever, both in overall attendance and also in PR and social media activity. The BID funded widespread pavement cleansing operations on several street pavements which including a treatment to repel oil and grease and also to absorb carbon particles from the air and started a partnership with the Sir Alexander Fleming Museum to improve and promote its appearance and offer.

Overall budgets have been agreed for the five year term and particularly for the year ending 31 March 2021 although the effects of COVID-19 on the BID Member businesses will undoubtedly cause variations of the predicted Levy Income and consequent modifications of the Budget. These will be monitored closely by the BID Board to ensure that the BID levy raised will be best utilised by the BID to meet its aims and that the BID's cashflow is adequate to meet its needs throughout the year.

**DIRECTORS**

The directors shown below have held office during the whole of the period from 1st April 2019 to the date of this report.

P P Charalambous  
A Moros  
O Barry  
W R N Clayton  
G Wong-Smith  
H V L Smith  
A Neokleous  
S J Martin  
S P Froom  
P E Fitzgerald  
A Scrivener  
E Baker

Other changes in directors holding office are as follows:

M Wheeler - resigned 12th July 2019

**STATEMENT OF DIRECTORS' RESPONSIBILITIES**

The directors are responsible for preparing the Report of the Directors and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the surplus or deficit of the company for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;

**PADDINGTON BUSINESS IMPROVEMENT DISTRICT**  
**LIMITED (REGISTERED NUMBER: 05357332)**

**REPORT OF THE DIRECTORS**  
**FOR THE YEAR ENDED 31ST MARCH 2020**

**STATEMENT OF DIRECTORS' RESPONSIBILITIES - continued**

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

**STATEMENT AS TO DISCLOSURE OF INFORMATION TO AUDITORS**

So far as the directors are aware, there is no relevant audit information (as defined by Section 418 of the Companies Act 2006) of which the company's auditors are unaware, and each director has taken all the steps that he or she ought to have taken as a director in order to make himself or herself aware of any relevant audit information and to establish that the company's auditors are aware of that information.

**AUDITORS**

The auditors, Stein Richards, will be proposed for re-appointment at the forthcoming Annual General Meeting.

This report has been prepared in accordance with the provisions of Part 15 of the Companies Act 2006 relating to small companies.

**ON BEHALF OF THE BOARD:**

.....  
Ms K Buxton - Secretary

Date: .....

**REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF  
PADDINGTON BUSINESS IMPROVEMENT DISTRICT  
LIMITED**

**Opinion**

We have audited the financial statements of Paddington Business Improvement District Limited (the 'company') for the year ended 31st March 2020 which comprise the Income Statement, Balance Sheet and Notes to the Financial Statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the company's affairs as at 31st March 2020 and of its deficit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

**Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

**Conclusions relating to going concern**

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the directors' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the directors have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

**Other information**

The directors are responsible for the other information. The other information comprises the information in the Report of the Directors, but does not include the financial statements and our Report of the Auditors thereon.

Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

**Opinions on other matters prescribed by the Companies Act 2006**

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Report of the Directors for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Report of the Directors has been prepared in accordance with applicable legal requirements.

**REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF  
PADDINGTON BUSINESS IMPROVEMENT DISTRICT  
LIMITED**

**Matters on which we are required to report by exception**

In the light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified material misstatements in the Report of the Directors.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the directors were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies' exemption from the requirement to prepare a Strategic Report or in preparing the Report of the Directors.

**Responsibilities of directors**

As explained more fully in the Statement of Directors' Responsibilities set out on pages two and three, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

**Auditors' responsibilities for the audit of the financial statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue a Report of the Auditors that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at [www.frc.org.uk/auditorsresponsibilities](http://www.frc.org.uk/auditorsresponsibilities). This description forms part of our Report of the Auditors.

**Use of our report**

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in a Report of the Auditors and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Robert Nissen F.C.A. (Senior Statutory Auditor)  
for and on behalf of Stein Richards  
Chartered Accountants and Statutory Auditor  
10 London Mews  
Paddington  
London  
W2 1HY

Date: .....

**PADDINGTON BUSINESS IMPROVEMENT DISTRICT  
LIMITED (REGISTERED NUMBER: 05357332)**

**INCOME STATEMENT  
FOR THE YEAR ENDED 31ST MARCH 2020**

	Notes	31.3.20 £	31.3.19 £
<b>TURNOVER</b>		<b>648,381</b>	860,917
Cost of sales		<u>724,851</u>	<u>647,894</u>
<b>GROSS (DEFICIT)/SURPLUS</b>		<b>(76,470)</b>	213,023
Administrative expenses		<u>79,800</u>	<u>74,153</u>
		<b>(156,270)</b>	138,870
Other operating income		<u>1,455</u>	-
<b>OPERATING (DEFICIT)/SURPLUS</b>	4	<b>(154,815)</b>	138,870
Interest receivable and similar income		<u>45</u>	<u>31</u>
<b>(DEFICIT)/SURPLUS BEFORE TAXATION</b>		<b>(154,770)</b>	138,901
Tax on (deficit)/surplus		<u>9</u>	<u>6</u>
<b>(DEFICIT)/SURPLUS FOR THE FINANCIAL YEAR</b>		<b><u><u>(154,779)</u></u></b>	<b><u><u>138,895</u></u></b>

The notes form part of these financial statements

**PADDINGTON BUSINESS IMPROVEMENT DISTRICT  
LIMITED (REGISTERED NUMBER: 05357332)**

**BALANCE SHEET  
31ST MARCH 2020**

	Notes	31.3.20 £	£	31.3.19 £	£
<b>FIXED ASSETS</b>					
Tangible assets	5		<b>10,178</b>		14,671
<b>CURRENT ASSETS</b>					
Debtors	6	<b>44,758</b>		161,129	
Cash at bank		<b>478,592</b>		482,361	
		<b>523,350</b>		643,490	
<b>CREDITORS</b>					
Amounts falling due within one year	7	<b>252,783</b>		222,637	
<b>NET CURRENT ASSETS</b>			<b>270,567</b>		420,853
<b>TOTAL ASSETS LESS CURRENT LIABILITIES</b>			<b>280,745</b>		435,524
<b>RESERVES</b>					
Income and expenditure account			<b>280,745</b>		435,524
			<b>280,745</b>		435,524

The financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.

The financial statements were approved and authorised for issue by the Board of Directors and authorised for issue on ..... and were signed on its behalf by:

.....  
W R N Clayton - Director

**PADDINGTON BUSINESS IMPROVEMENT DISTRICT  
LIMITED (REGISTERED NUMBER: 05357332)**

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31ST MARCH 2020**

**1. STATUTORY INFORMATION**

Paddington Business Improvement District Limited is a private company, limited by guarantee, registered in England and Wales. The company's registered number and registered office address can be found on the Company Information page.

**2. ACCOUNTING POLICIES**

**Basis of preparing the financial statements**

These financial statements have been prepared in accordance with Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" including the provisions of Section 1A "Small Entities" and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

The Directors consider the company to be a going concern and the accounts have been prepared on this basis.

In assessing going concern the Directors have in particular considered the impact of the Covid-19 pandemic on the business. Whilst the BID Levy remains a mandatory charge on businesses it is expected it will take longer for businesses to be in a position to pay the Levy in full and this therefore may impact on cashflow. The company however has sufficient bank reserves and control over future expenditure to mitigate any risk to cashflow.

**Turnover**

Turnover represents BID levy raised together with other related income, excluding value added tax.

Turnover in respect of the BID levy is recognised once the levy bill has been raised and is payable by the rate payer.

**Tangible fixed assets**

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Short leasehold	- over the term of the lease
Improvements to property	- over the term of the lease
Fixtures and fittings	- 33.33% straight line

Tangible fixed assets are measured at cost less accumulated depreciation and any accumulated impairment losses.

The assets' residual values, useful lives and depreciation methods are reviewed, and adjusted prospectively if appropriate, or if there is an indication of a significant change since the last reporting date.

**Financial instruments**

The company only enters into basic financial instruments transactions that result in the recognition of financial assets and liabilities like trade debtors, trade creditors, other debtors and other creditors.

The basic financial instruments are initially recognised at transaction price and subsequently carried at amortised cost.

**Taxation**

Taxation for the year comprises current tax only. Tax is recognised in the Income Statement, except to the extent that it relates to items recognised in other comprehensive income or directly in equity.

Current taxation assets and liabilities are not discounted.

Current tax is recognised at the amount of tax payable using the tax rates and laws that have been enacted or substantively enacted by the balance sheet date.

**PADDINGTON BUSINESS IMPROVEMENT DISTRICT  
LIMITED (REGISTERED NUMBER: 05357332)**

**NOTES TO THE FINANCIAL STATEMENTS - continued  
FOR THE YEAR ENDED 31ST MARCH 2020**

**3. EMPLOYEES AND DIRECTORS**

The average number of employees during the year was 3 (2019 - 3).

**4. OPERATING (DEFICIT)/SURPLUS**

The operating deficit (2019 - operating surplus) is stated after charging:

	<b>31.3.20</b>	31.3.19
	£	£
Depreciation - owned assets	<b>4,493</b>	3,861
	<u>          </u>	<u>          </u>

**5. TANGIBLE FIXED ASSETS**

	Short leasehold £	Improvements to property £	Fixtures and fittings £	Totals £
<b>COST</b>				
At 1st April 2019 and 31st March 2020	<u>3,600</u>	<u>9,033</u>	<u>15,649</u>	<u>28,282</u>
<b>DEPRECIATION</b>				
At 1st April 2019	540	1,355	11,716	13,611
Charge for year	<u>720</u>	<u>1,807</u>	<u>1,966</u>	<u>4,493</u>
At 31st March 2020	<u>1,260</u>	<u>3,162</u>	<u>13,682</u>	<u>18,104</u>
<b>NET BOOK VALUE</b>				
At 31st March 2020	<u>2,340</u>	<u>5,871</u>	<u>1,967</u>	<u>10,178</u>
At 31st March 2019	<u>3,060</u>	<u>7,678</u>	<u>3,933</u>	<u>14,671</u>

**6. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR**

	<b>31.3.20</b>	31.3.19
	£	£
Trade debtors	<b>21,336</b>	76,558
Other debtors	<b>23,422</b>	84,571
	<u>          </u>	<u>          </u>
	<b>44,758</b>	161,129
	<u>          </u>	<u>          </u>

**7. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR**

	<b>31.3.20</b>	31.3.19
	£	£
Trade creditors	<b>23,907</b>	37,660
Taxation and social security	<b>9</b>	6
Other creditors	<b>228,867</b>	184,971
	<u>          </u>	<u>          </u>
	<b>252,783</b>	222,637
	<u>          </u>	<u>          </u>

**PADDINGTON BUSINESS IMPROVEMENT DISTRICT  
LIMITED (REGISTERED NUMBER: 05357332)**

**NOTES TO THE FINANCIAL STATEMENTS - continued  
FOR THE YEAR ENDED 31ST MARCH 2020**

**8. COMPANY STATUS**

The company is a private company limited by guarantee and consequently does not have share capital. Each of the members is liable to contribute an amount not exceeding £1 towards the assets of the company in the event of liquidation.

**PADDINGTON BUSINESS IMPROVEMENT DISTRICT  
LIMITED (REGISTERED NUMBER: 05357332)**

**DETAILED INCOME AND EXPENDITURE ACCOUNT  
FOR THE YEAR ENDED 31ST MARCH 2020**

	31.3.20		31.3.19	
	£	£	£	£
<b>Turnover</b>				
BID levy	633,381		845,917	
Voluntary contribution	15,000		15,000	
		648,381		860,917
<b>Cost of sales</b>				
Levy collection	19,655		18,916	
Environmental improvement	297,211		286,447	
Security	210,114		160,272	
Publication and marketing	161,118		149,050	
A Represented Paddington	36,753		33,209	
		724,851		647,894
<b>GROSS (DEFICIT)/SURPLUS</b>		(76,470)		213,023
<b>Other income</b>				
Sundry receipts	1,455		-	
Deposit account interest	45		31	
		1,500		31
		(74,970)		213,054
<b>Expenditure</b>				
Management fees - marketing, finance and accommodation	50,629		44,292	
Insurance	4,878		3,657	
BID running costs - Statutory requirements; AGM, Annual Report, Billing leaflet	14,129		11,524	
Relocation costs	-		5,236	
Auditors' remuneration	5,350		5,300	
		74,986		70,009
		(149,956)		143,045
<b>Finance costs</b>				
Bank charges		321		283
		(150,277)		142,762
<b>Depreciation</b>				
Short leasehold	720		540	
Improvements to property	1,807		1,355	
Fixtures and fittings	1,966		1,966	
		4,493		3,861
<b>NET (DEFICIT)/SURPLUS</b>		(154,770)		138,901

This page does not form part of the statutory financial statements