

REPORT OF THE DIRECTORS AND
FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2018
FOR
PADDINGTON BUSINESS IMPROVEMENT DISTRICT
LIMITED

**PADDINGTON BUSINESS IMPROVEMENT DISTRICT
LIMITED (REGISTERED NUMBER: 05357332)**

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FOR THE YEAR ENDED 31ST MARCH 2018**

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**PADDINGTON BUSINESS IMPROVEMENT DISTRICT
LIMITED**

**COMPANY INFORMATION
FOR THE YEAR ENDED 31ST MARCH 2018**

DIRECTORS:
P P Charalambous
A Moros
O Barry
W R N Clayton
G Wong-Smith
H V L Smith
A M Kretschmer
A Neokleous
H Foster
K Shah
M Wheeler
S J Martin

SECRETARY: Ms K Buxton

REGISTERED OFFICE: 7 Praed Street
London
W2 1NJ

REGISTERED NUMBER: 05357332 (England and Wales)

AUDITORS: Stein Richards
Chartered Accountants and Statutory Auditor
10 London Mews
Paddington
London
W2 1HY

PADDINGTON BUSINESS IMPROVEMENT DISTRICT
LIMITED (REGISTERED NUMBER: 05357332)

REPORT OF THE DIRECTORS
FOR THE YEAR ENDED 31ST MARCH 2018

The directors present their report with the financial statements of the company for the year ended 31st March 2018.

REVIEW OF BUSINESS

The results for the year and financial position of the company are as shown in the annexed financial statements.

The year ended 31 March 2018 was the final year of PaddingtonNow BID's third term. Whilst the BID continued running all of its normal services and events, it also undertook extensive consultations and planning in preparation for the BID Renewal campaign. The BID then went to Ballot during October/November 2017 with a new proposal and five year business plan - the businesses voted overwhelmingly in favour with a 61% turnout who delivered a Yes vote of 92% by number and 96% in terms of the Rateable Value they represented. The BID has accordingly started a new five year term on 01 April 2018.

Other highlights from the year included three live music festivals and an open air theatre performance of Shakespeare's Romeo and Juliet. Following the previous year's success of gaining Silver Gilt in its first entry to the prestigious annual 'London In Bloom' awards, this year saw the BID achieve the top Gold Award, also scoring the highest points and taking the Best in Category Award. This success has seen us being put forward as the London Region's representative and finalist in the Britain in Bloom Awards 2018.

2017/2018 Levy Income increased substantially over the previous years of the term, this was primarily due to a major office block coming back into VOA Listing after a long period of renovation. Also, another major office block which had been a single hereditament was split by the new occupier into a great number of smaller units whose combined levies exceeded the capped amount of the previous single unit. These levy amounts came in part way through the year and have resulted in an increase to the Year End surplus which, with a successful Renewal Ballot, has been carried forward into the new term which started on 01 April.

Overall budgets have been agreed for the new five year term and particularly for the year ending 31 March 2019. These are monitored closely by the BID Board to ensure the BID levy raised will be utilised by the BID to meet its aims.

DIRECTORS

The directors shown below have held office during the whole of the period from 1st April 2017 to the date of this report.

P P Charalambous
A Moros
O Barry
W R N Clayton
G Wong-Smith
H V L Smith
A M Kretschmer
A Neokleous
K Shah
M Wheeler

Other changes in directors holding office are as follows:

N P Johnson - resigned 20th September 2017
H Foster - appointed 23rd November 2017
R Bose - resigned 24th April 2017
S J Martin - appointed 23rd November 2017
V Arvaniti - appointed 22nd June 2017 - resigned 23rd November 2017

**PADDINGTON BUSINESS IMPROVEMENT DISTRICT
LIMITED (REGISTERED NUMBER: 05357332)**

**REPORT OF THE DIRECTORS
FOR THE YEAR ENDED 31ST MARCH 2018**

STATEMENT OF DIRECTORS' RESPONSIBILITIES

The directors are responsible for preparing the Report of the Directors and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the surplus or deficit of the company for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

STATEMENT AS TO DISCLOSURE OF INFORMATION TO AUDITORS

So far as the directors are aware, there is no relevant audit information (as defined by Section 418 of the Companies Act 2006) of which the company's auditors are unaware, and each director has taken all the steps that he or she ought to have taken as a director in order to make himself or herself aware of any relevant audit information and to establish that the company's auditors are aware of that information.

AUDITORS

The auditors, Stein Richards, will be proposed for re-appointment at the forthcoming Annual General Meeting.

This report has been prepared in accordance with the provisions of Part 15 of the Companies Act 2006 relating to small companies.

ON BEHALF OF THE BOARD:

.....
Ms K Buxton - Secretary

Date:

**REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF
PADDINGTON BUSINESS IMPROVEMENT DISTRICT
LIMITED**

Opinion

We have audited the financial statements of Paddington Business Improvement District Limited (the 'company') for the year ended 31st March 2018 which comprise the Income Statement, Balance Sheet and Notes to the Financial Statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in a Report of the Auditors and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

In our opinion the financial statements:

- give a true and fair view of the state of the company's affairs as at 31st March 2018 and of its surplus for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the directors' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the directors have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

Other information

The directors are responsible for the other information. The other information comprises the information in the Report of the Directors, but does not include the financial statements and our Report of the Auditors thereon.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Opinion on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Report of the Directors for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Report of the Directors has been prepared in accordance with applicable legal requirements.

**REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF
PADDINGTON BUSINESS IMPROVEMENT DISTRICT
LIMITED**

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified material misstatements in the Report of the Directors.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the directors were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies' exemption from the requirement to prepare a Strategic Report or in preparing the Report of the Directors.

Responsibilities of directors

As explained more fully in the Statement of Directors' Responsibilities set out on page three, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

Our responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue a Report of the Auditors that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our Report of the Auditors.

Robert Nissen F.C.A. (Senior Statutory Auditor)
for and on behalf of Stein Richards
Chartered Accountants and Statutory Auditor
10 London Mews
Paddington
London
W2 1HY

Date:

**PADDINGTON BUSINESS IMPROVEMENT DISTRICT
LIMITED (REGISTERED NUMBER: 05357332)**

**INCOME STATEMENT
FOR THE YEAR ENDED 31ST MARCH 2018**

| | Notes | 31.3.18 £ | 31.3.17 £ |
|---|-------|-----------------------|------------------------|
| TURNOVER | | 924,081 | 591,871 |
| Cost of sales | | <u>606,608</u> | <u>551,006</u> |
| GROSS SURPLUS | | 317,473 | 40,865 |
| Administrative expenses | | <u>65,785</u> | <u>69,586</u> |
| OPERATING SURPLUS/(DEFICIT) | 3 | 251,688 | (28,721) |
| Interest receivable and similar income | | <u>11</u> | <u>13</u> |
| SURPLUS/(DEFICIT) BEFORE TAXATION | | 251,699 | (28,708) |
| Tax on surplus/(deficit) | | <u>2</u> | <u>3</u> |
| SURPLUS/(DEFICIT) FOR THE FINANCIAL YEAR | | <u>251,697</u> | <u>(28,711)</u> |

The notes form part of these financial statements

PADDINGTON BUSINESS IMPROVEMENT DISTRICT
LIMITED (REGISTERED NUMBER: 05357332)

BALANCE SHEET
31ST MARCH 2018

| | Notes | 31.3.18 £ | 31.3.17 £ |
|--|-------|----------------|----------------|
| CURRENT ASSETS | | | |
| Debtors | 5 | 280,114 | 137,481 |
| Cash at bank | | 262,812 | 115,158 |
| | | <u>542,926</u> | <u>252,639</u> |
| CREDITORS | | | |
| Amounts falling due within one year | 6 | 246,297 | 207,707 |
| NET CURRENT ASSETS | | <u>296,629</u> | <u>44,932</u> |
| TOTAL ASSETS LESS CURRENT LIABILITIES | | <u>296,629</u> | <u>44,932</u> |
| RESERVES | | | |
| Income and expenditure account | | <u>296,629</u> | <u>44,932</u> |
| | | <u>296,629</u> | <u>44,932</u> |

The financial statements have been prepared in accordance with the provisions of Part 15 of the Companies Act 2006 relating to small companies.

The financial statements were approved and authorised for issue by the Board of Directors on and were signed on its behalf by:

.....
H V L Smith - Director

**PADDINGTON BUSINESS IMPROVEMENT DISTRICT
LIMITED (REGISTERED NUMBER: 05357332)**

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31ST MARCH 2018**

1. STATUTORY INFORMATION

Paddington Business Improvement District Limited is a private company, limited by guarantee, registered in England and Wales. The company's registered number and registered office address can be found on the Company Information page.

2. ACCOUNTING POLICIES

Basis of preparing the financial statements

These financial statements have been prepared in accordance with the provisions of Section 1A "Small Entities" of Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

Turnover

Turnover represents BID levy raised together with other related income, excluding value added tax.

Turnover in respect of the BID levy is recognised once the levy bill has been raised and is payable by the rate payer.

Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

| | |
|-----------------------|------------------------|
| Equipment | - 33.33% straight line |
| Fixtures and fittings | - 33.33% straight line |

Tangible fixed assets are measured at cost less accumulated depreciation and any accumulated impairment losses.

The assets' residual values, useful lives and depreciation methods are reviewed, and adjusted prospectively if appropriate, or if there is an indication of a significant change since the last reporting date.

Financial instruments

The company only enters into basic financial instruments transactions that result in the recognition of financial assets and liabilities like trade debtors, trade creditors, other debtors and other creditors.

The basic financial instruments are initially recognised at transaction price and subsequently carried at amortised cost.

Taxation

Taxation for the year comprises current tax only. Tax is recognised in the Income Statement, except to the extent that it relates to items recognised in other comprehensive income or directly in equity.

Current taxation assets and liabilities are not discounted.

Current tax is recognised at the amount of tax payable using the tax rates and laws that have been enacted or substantively enacted by the balance sheet date.

3. OPERATING SURPLUS/(DEFICIT)

The operating surplus (2017 - operating deficit) is stated after charging:

| | | |
|-----------------------------|-------------------|-------------------|
| | 31.3.18 | 31.3.17 |
| | £ | £ |
| Depreciation - owned assets | - | 3,250 |
| | <u> </u> | <u> </u> |

**PADDINGTON BUSINESS IMPROVEMENT DISTRICT
LIMITED (REGISTERED NUMBER: 05357332)**

**NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31ST MARCH 2018**

4. TANGIBLE FIXED ASSETS

| | Equipment £ | Fixtures and fittings £ | Totals £ |
|------------------------|----------------|----------------------------------|-------------|
| COST | | | |
| At 1st April 2017 | 7,275 | 35,396 | 42,671 |
| Disposals | (7,275) | (25,646) | (32,921) |
| | - | 9,750 | 9,750 |
| At 31st March 2018 | - | 9,750 | 9,750 |
| DEPRECIATION | | | |
| At 1st April 2017 | 7,275 | 35,396 | 42,671 |
| Eliminated on disposal | (7,275) | (25,646) | (32,921) |
| | - | 9,750 | 9,750 |
| At 31st March 2018 | - | 9,750 | 9,750 |
| NET BOOK VALUE | | | |
| At 31st March 2018 | - | - | - |
| At 31st March 2017 | - | - | - |

5. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

| | | |
|---------------|----------------|----------------|
| | 31.3.18 | 31.3.17 |
| | £ | £ |
| Trade debtors | 210,305 | 82,338 |
| Other debtors | 69,809 | 55,143 |
| | 280,114 | 137,481 |
| | 280,114 | 137,481 |

6. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

| | | |
|------------------------------|----------------|----------------|
| | 31.3.18 | 31.3.17 |
| | £ | £ |
| Trade creditors | 66,208 | 14,060 |
| Taxation and social security | 2 | 3 |
| Other creditors | 180,087 | 193,644 |
| | 246,297 | 207,707 |
| | 246,297 | 207,707 |

7. COMPANY STATUS

The company is a private company limited by guarantee and consequently does not have share capital. Each of the members is liable to contribute an amount not exceeding £1 towards the assets of the company in the event of liquidation.

**PADDINGTON BUSINESS IMPROVEMENT DISTRICT
LIMITED (REGISTERED NUMBER: 05357332)**

**DETAILED INCOME AND EXPENDITURE ACCOUNT
FOR THE YEAR ENDED 31ST MARCH 2018**

| | 31.3.18 | | 31.3.17 | |
|---|---------|----------------|---------|-------------|
| | £ | £ | £ | £ |
| Turnover | | | | |
| BID levy | 909,081 | | 576,538 | |
| Voluntary contribution | 15,000 | | 15,000 | |
| Grant funding | - | | 333 | |
| | <hr/> | 924,081 | <hr/> | 591,871 |
| Cost of sales | | | | |
| Levy collection | 27,045 | | 26,165 | |
| Environmental improvement | 254,899 | | 238,543 | |
| Security | 121,700 | | 120,056 | |
| Publication and marketing | 166,757 | | 132,387 | |
| A Represented Paddington | 36,207 | | 33,855 | |
| | <hr/> | 606,608 | <hr/> | 551,006 |
| GROSS SURPLUS | | 317,473 | | 40,865 |
| Other income | | | | |
| Deposit account interest | | 11 | | 13 |
| | | <hr/> | | <hr/> |
| | | 317,484 | | 40,878 |
| Expenditure | | | | |
| Management fees - marketing, finance and accommodation | 50,656 | | 47,384 | |
| Insurance | 1,472 | | 1,458 | |
| BID running costs - | | | | |
| Statutory requirements; AGM, Annual Report, Billing leaflet | 8,496 | | 9,537 | |
| Auditors' remuneration | 5,050 | | 5,000 | |
| Bad debts | - | | 2,820 | |
| Depreciation of tangible fixed assets | | | | |
| Fixtures and fittings | - | | 3,250 | |
| | <hr/> | 65,674 | <hr/> | 69,449 |
| | | 251,810 | | (28,571) |
| Finance costs | | | | |
| Bank charges | | 111 | | 137 |
| | | <hr/> | | <hr/> |
| NET SURPLUS/(DEFICIT) | | 251,699 | | (28,708) |
| | | <hr/> <hr/> | | <hr/> <hr/> |

This page does not form part of the statutory financial statements