

**REPORT OF THE DIRECTORS AND**  
**FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2016**  
**FOR**  
**PADDINGTON BUSINESS IMPROVEMENT DISTRICT**  
**LIMITED**

**PADDINGTON BUSINESS IMPROVEMENT DISTRICT  
LIMITED (REGISTERED NUMBER: 05357332)**

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FOR THE YEAR ENDED 31ST MARCH 2016**

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**PADDINGTON BUSINESS IMPROVEMENT DISTRICT  
LIMITED**

**COMPANY INFORMATION  
FOR THE YEAR ENDED 31ST MARCH 2016**

**DIRECTORS:**

P P Charalambous  
A Moros  
M Linforth-Jones  
O Barry  
W R N Clayton  
N P Johnson  
Ms G Wong-Smith  
H V L Smith  
Mrs A M Kretschmer  
A Neokleous  
H Foster

**SECRETARY:**

Ms K Buxton

**REGISTERED OFFICE:**

25 Nutford Place  
London  
W1H 5YQ

**REGISTERED NUMBER:**

05357332 (England and Wales)

**AUDITORS:**

Stein Richards  
Chartered Accountants and Statutory Auditor  
10 London Mews  
Paddington  
London  
W2 1HY

**PADDINGTON BUSINESS IMPROVEMENT DISTRICT**  
**LIMITED (REGISTERED NUMBER: 05357332)**

**REPORT OF THE DIRECTORS**  
**FOR THE YEAR ENDED 31ST MARCH 2016**

The directors present their report with the financial statements of the company for the year ended 31st March 2016.

**REVIEW OF BUSINESS**

The results for the year and financial position of the company are as shown in the annexed financial statements.

The year ended 31 March 2016 was the third year of the BID's third term which runs through to 31 March 2018. The BID has continued to focus on developing and enhancing marketing initiatives including further issues of the PaddingtonNow magazine and extending the summer events programme to three music festivals under the Paddington Covers banner. The BID ran a major PR campaign to promote Paddington as part of the celebrations for the birth of HRH Princess Charlotte. The popular free commercial recycling service was expanded again with collections increased to five times per week which has also seen a considerable increase in the number of businesses participating, especially with food waste.

Levy income for 2015/16 has steadied now that the majority of the Valuation Office Agency's downward revision of Rateable Values in the area have gone through. Although the overall income projections for the five year BID Term have been reduced due to these reductions and rebates, the BID will have sufficient funds to ensure delivery of all of its key projects.

Budgets have been agreed for the year ending 31 March 2017 which are monitored closely by the BID Board to ensure the BID levy raised will be utilised by the BID to meet its aims.

**DIRECTORS**

The directors shown below have held office during the whole of the period from 1st April 2015 to the date of this report.

P P Charalambous  
A Moros  
M Linforth-Jones  
O Barry  
W R N Clayton  
N P Johnson  
Ms G Wong-Smith  
H V L Smith  
Mrs A M Kretschmer

Other changes in directors holding office are as follows:

D B Ridgwell - resigned 15th October 2015  
R Palfreeman - resigned 15th October 2015  
O Muttawa - resigned 15th October 2015  
M C Roth - resigned 15th October 2015  
R Hannington - resigned 15th October 2015  
A Neokleous - appointed 15th October 2015  
H Foster - appointed 15th October 2015

**PADDINGTON BUSINESS IMPROVEMENT DISTRICT  
LIMITED (REGISTERED NUMBER: 05357332)**

**REPORT OF THE DIRECTORS  
FOR THE YEAR ENDED 31ST MARCH 2016**

**STATEMENT OF DIRECTORS' RESPONSIBILITIES**

The directors are responsible for preparing the Report of the Directors and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

**STATEMENT AS TO DISCLOSURE OF INFORMATION TO AUDITORS**

So far as the directors are aware, there is no relevant audit information (as defined by Section 418 of the Companies Act 2006) of which the company's auditors are unaware, and each director has taken all the steps that he or she ought to have taken as a director in order to make himself or herself aware of any relevant audit information and to establish that the company's auditors are aware of that information.

**AUDITORS**

The auditors, Stein Richards, will be proposed for re-appointment at the forthcoming Annual General Meeting.

This report has been prepared in accordance with the provisions of Part 15 of the Companies Act 2006 relating to small companies.

**ON BEHALF OF THE BOARD:**

.....  
Ms K Buxton - Secretary

Date: .....

**REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF  
PADDINGTON BUSINESS IMPROVEMENT DISTRICT  
LIMITED**

We have audited the financial statements of Paddington Business Improvement District Limited for the year ended 31st March 2016 on pages six to ten. The financial reporting framework that has been applied in their preparation is applicable law and the Financial Reporting Standard for Smaller Entities (effective January 2015) (United Kingdom Generally Accepted Accounting Practice applicable to Smaller Entities).

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in a Report of the Auditors and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

**Respective responsibilities of directors and auditors**

As explained more fully in the Statement of Directors' Responsibilities set out on page three, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

**Scope of the audit of the financial statements**

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the company's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the directors; and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the Report of the Directors to identify material inconsistencies with the audited financial statements and to identify any information that is apparently materially incorrect based on, or materially inconsistent with, the knowledge acquired by us in the course of performing the audit. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

**Opinion on financial statements**

In our opinion the financial statements:

- give a true and fair view of the state of the company's affairs as at 31st March 2016 and of its loss for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice applicable to Smaller Entities; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

**Opinion on other matter prescribed by the Companies Act 2006**

In our opinion the information given in the Report of the Directors for the financial year for which the financial statements are prepared is consistent with the financial statements.

**REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF  
PADDINGTON BUSINESS IMPROVEMENT DISTRICT  
LIMITED**

**Matters on which we are required to report by exception**

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the directors were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies' exemption from the requirement to prepare a Strategic Report or in preparing the Report of the Directors.

Robert Nissen F.C.A. (Senior Statutory Auditor)  
for and on behalf of Stein Richards  
Chartered Accountants and Statutory Auditor  
10 London Mews  
Paddington  
London  
W2 1HY

Date: .....

**PADDINGTON BUSINESS IMPROVEMENT DISTRICT  
LIMITED (REGISTERED NUMBER: 05357332)**

**PROFIT AND LOSS ACCOUNT  
FOR THE YEAR ENDED 31ST MARCH 2016**

	Notes	31.3.16 £	31.3.15 £
<b>TURNOVER</b>		<b>613,397</b>	560,260
Cost of sales		<u>570,160</u>	<u>605,436</u>
<b>GROSS PROFIT/(LOSS)</b>		<b>43,237</b>	(45,176)
Administrative expenses		<u>67,504</u>	<u>59,801</u>
<b>OPERATING LOSS</b>	2	<b>(24,267)</b>	(104,977)
Interest receivable and similar income		<u>16</u>	<u>119</u>
<b>LOSS ON ORDINARY ACTIVITIES BEFORE TAXATION</b>		<b>(24,251)</b>	(104,858)
Tax on loss on ordinary activities	3	<u>3</u>	<u>24</u>
<b>LOSS FOR THE FINANCIAL YEAR</b>		<b><u>(24,254)</u></b>	<b><u>(104,882)</u></b>

The notes form part of these financial statements

**PADDINGTON BUSINESS IMPROVEMENT DISTRICT  
LIMITED (REGISTERED NUMBER: 05357332)**

**BALANCE SHEET  
31ST MARCH 2016**

	Notes	31.3.16 £	£	31.3.15 £	£
<b>FIXED ASSETS</b>					
Tangible assets	4		3,250		9,912
<b>CURRENT ASSETS</b>					
Debtors	5	87,522		168,286	
Cash at bank		<u>242,471</u>		<u>95,820</u>	
		<b>329,993</b>		264,106	
<b>CREDITORS</b>					
Amounts falling due within one year	6	<u>259,600</u>		<u>176,121</u>	
<b>NET CURRENT ASSETS</b>			<u><b>70,393</b></u>		<u>87,985</u>
<b>TOTAL ASSETS LESS CURRENT LIABILITIES</b>			<u><b>73,643</b></u>		<u>97,897</u>
<b>RESERVES</b>					
Profit and loss account	7		<u><b>73,643</b></u>		<u>97,897</u>
			<u><b>73,643</b></u>		<u>97,897</u>

The financial statements have been prepared in accordance with the provisions of Part 15 of the Companies Act 2006 relating to small companies and with the Financial Reporting Standard for Smaller Entities (effective January 2015).

The financial statements were approved and authorised for issue by the Board of Directors on ..... and were signed on its behalf by:

.....  
H V L Smith - Director

**PADDINGTON BUSINESS IMPROVEMENT DISTRICT**  
**LIMITED (REGISTERED NUMBER: 05357332)**

**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31ST MARCH 2016**

1. **ACCOUNTING POLICIES**

**Accounting convention**

The financial statements have been prepared under the historical cost convention and in accordance with the Financial Reporting Standard for Smaller Entities (effective January 2015).

**Turnover**

Turnover represents BID levy raised together with other related income, excluding value added tax.

**Tangible fixed assets**

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Equipment - 33.33% straight line  
Fixtures and fittings - 33.33% straight line

**Deferred tax**

Deferred tax is recognised in respect of all timing differences that have originated but not reversed at the balance sheet date.

2. **OPERATING LOSS**

The operating loss is stated after charging:

	<b>31.3.16</b>	31.3.15
	£	£
Depreciation - owned assets	<b>6,662</b>	6,628
Auditors' remuneration	<b>4,500</b>	4,450
	<u>          </u>	<u>          </u>
Directors' remuneration and other benefits etc	<u>          </u> -	<u>          </u> -

3. **TAXATION**

**Analysis of the tax charge**

The tax charge on the loss on ordinary activities for the year was as follows:

	<b>31.3.16</b>	31.3.15
	£	£
Current tax:		
UK corporation tax	<b>3</b>	24
	<u>          </u>	<u>          </u>
Tax on loss on ordinary activities	<b>3</b>	24
	<u>          </u>	<u>          </u>

**PADDINGTON BUSINESS IMPROVEMENT DISTRICT  
LIMITED (REGISTERED NUMBER: 05357332)**

**NOTES TO THE FINANCIAL STATEMENTS - continued  
FOR THE YEAR ENDED 31ST MARCH 2016**

**4. TANGIBLE FIXED ASSETS**

	Equipment £	Fixtures and fittings £	Totals £
<b>COST</b>			
At 1st April 2015 and 31st March 2016	<u>7,275</u>	<u>35,396</u>	<u>42,671</u>
<b>DEPRECIATION</b>			
At 1st April 2015	4,826	27,933	32,759
Charge for year	<u>2,449</u>	<u>4,213</u>	<u>6,662</u>
At 31st March 2016	<u>7,275</u>	<u>32,146</u>	<u>39,421</u>
<b>NET BOOK VALUE</b>			
At 31st March 2016	-	<u>3,250</u>	<u>3,250</u>
At 31st March 2015	<u>2,449</u>	<u>7,463</u>	<u>9,912</u>

**5. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR**

	<b>31.3.16</b>	<b>31.3.15</b>
	£	£
Trade debtors	52,898	123,880
Other debtors	<u>34,624</u>	<u>44,406</u>
	<u>87,522</u>	<u>168,286</u>

**6. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR**

	<b>31.3.16</b>	<b>31.3.15</b>
	£	£
Trade creditors	32,881	40,228
Taxation and social security	3	24
Other creditors	<u>226,716</u>	<u>135,869</u>
	<u>259,600</u>	<u>176,121</u>

**7. RESERVES**

		<b>Profit and loss account £</b>
At 1st April 2015		<b>97,897</b>
Deficit for the year		<b>(24,254)</b>
At 31st March 2016		<u><b>73,643</b></u>

**PADDINGTON BUSINESS IMPROVEMENT DISTRICT  
LIMITED (REGISTERED NUMBER: 05357332)**

**NOTES TO THE FINANCIAL STATEMENTS - continued  
FOR THE YEAR ENDED 31ST MARCH 2016**

**8. DIRECTORS INTEREST IN TRANSACTIONS**

In prior years, directors of Paddington Business Improvement District Limited (PBID) have also held directorships in The Paddington Partnership Limited. In the current year Mr D Ridgwell was a Director of both up until 15 October 2015.

The Paddington Partnership Limited works with local partners and companies to ensure that London's fastest growing and most dynamic location meets the needs of business, visitors and the local community today and in the future.

PBID contracted The Paddington Partnership Limited to provide services and run projects on behalf of PBID for an annual management fee chargeable on a monthly basis. The net management fee for the year ended 31 March 2016 is £185,962 (2015: £185,400). £141,666 of this fee is disclosed in the financial statements within cost of sales (allocated between project areas) and £44,296 within administrative expenses (for finance and accommodation costs). As at 31st March 2016, £19,096 (2015: £Nil) is owed by PBID Limited to The Paddington Partnership Limited in respect of these management fees.

In addition to the management fee, The Paddington Partnership Limited invoiced PBID £9,392 (2015: £21,030) for re-chargeable expenses.

**9. COMPANY STATUS**

The company is a private company limited by guarantee and consequently does not have share capital. Each of the members is liable to contribute an amount not exceeding £1 towards the assets of the company in the event of liquidation.

**PADDINGTON BUSINESS IMPROVEMENT DISTRICT  
LIMITED (REGISTERED NUMBER: 05357332)**

**TRADING AND PROFIT AND LOSS ACCOUNT  
FOR THE YEAR ENDED 31ST MARCH 2016**

	31.3.16		31.3.15	
	£	£	£	£
<b>Turnover</b>				
BID levy	592,143		531,514	
Voluntary contribution	19,000		10,000	
Grant funding	2,254		18,746	
	<u>          </u>	<b>613,397</b>	<u>          </u>	560,260
<b>Cost of sales</b>				
Levy collection	25,798		25,332	
Environmental improvement	232,205		257,989	
Security	115,937		123,031	
Publication and marketing	127,776		139,745	
CCTV	31,112		31,080	
A Represented Paddington	37,332		28,259	
	<u>          </u>	<b>570,160</b>	<u>          </u>	605,436
<b>GROSS PROFIT/(LOSS)</b>		<b>43,237</b>		(45,176)
<b>Other income</b>				
Deposit account interest		<b>16</b>		119
		<u>          </u>		<u>          </u>
		<b>43,253</b>		(45,057)
<b>Expenditure</b>				
Management fees - marketing, finance and accommodation	44,296		44,159	
Insurance	980		564	
BID running costs - Statutory requirements; AGM, Annual Report, Billing leaflet	10,929		3,854	
Auditors' remuneration	4,500		4,450	
Depreciation of tangible fixed assets				
Equipment	2,449		2,425	
Fixtures and fittings	4,213		4,203	
	<u>          </u>	<b>67,367</b>	<u>          </u>	59,655
		<b>(24,114)</b>		(104,712)
<b>Finance costs</b>				
Bank charges		<b>137</b>		146
		<u>          </u>		<u>          </u>
<b>NET LOSS</b>		<b>(24,251)</b>		(104,858)
		<u>          </u>		<u>          </u>

This page does not form part of the statutory financial statements